

2025 ANNUAL
REPORT

年度報告



社團法人舊鞋救命國際基督關懷協會

從舊鞋開始，我們致力於發展各項社區計畫、為東非偏鄉帶來改變的契機。
讓我們一同前進，逐步邁向沒有貧窮的未來。

創辦人的話

Message from the Founder

非營利組織的人常說：「我們的目標，就是有一天把自己搞到沒有工作！」這句話是盼望解決了當初看見的社會問題，又或建立起完整的系統，即使任何一人的缺席，組織依然穩定，持續為世界帶來改變。

回想「舊鞋救命」創辦初期，我們也曾滿懷熱情地喊著這樣的口號。但誠實說，在那個階段，若真的「沒有工作」，恐怕不是因為功成身退，而是人力或資源不足，被迫停下腳步。

然而，縱使跌跌撞撞，始終有一群願意同行的人，讓協會一步一步走到今天。回頭看，我們離創辦的第一天越來越遠，這個使命也愈來愈穩固。

未來的關鍵，不再只是倚靠一群勇敢摸黑前進的人，而是建立健全且可持續的機制，培養穩定成熟的團隊，讓工作得以交接、角色得以承接。如此，組織才能超越個人，帶來真正長遠的影響。令人感恩的是，我們看見這個未來逐漸成形。期盼現在所建立的根基，能讓「舊鞋救命」在任何轉折中持續前行，忠心地走在「傳揚基督的福音，關懷世界的困苦」這條道路上。

創辦人 楊右任
舊鞋救命國際基督關懷協會
Yu-Jen Yang, Founder, Step30 International Ministries



In the nonprofit world, people often say, "Our goal is to work ourselves out of a job." This reflects the hope of addressing the social issues they set out to solve and building systems strong enough to continue the work beyond any one individual.

In the early days of Step30 International Ministries, we spoke this way too. Yet at that time, having "no work" would not have meant success, it would likely have meant being forced to stop due to limited people or resources.

Despite many challenges, a committed group of people have walked this journey with us, allowing the organization to grow and the mission to take root.

Looking ahead, we no longer depend on a few brave individuals, but on cultivating sustainable systems and a mature team, where roles can be passed on and the mission can continue beyond any one person.

We are grateful to see this vision gradually taking shape, and we trust that the foundation being built today will enable Step30 to navigate seasons of change and continue to "preach the Gospel of Christ and care for the needs of the world."



傳揚基督的福音，關懷世界的困苦

Preach the Gospel of Christ,
care for the needs of the world.

2025 年度回顧

Year in Review

3月 | Mar.

- 與臺南市政府環境保護局再度合作，於安平安億路公有停車場辦理舊鞋救命募集活動
Partnered with Environmental Protection Bureau of Tainan City Government for a shoe collection event.
- 獲選收錄於「永續教科書」案例，並受邀參與「地球解方」相關活動分享
Recognized as a featured case in a sustainability textbook and invited to share at the "Earth Solutions" event series.

4月 | Apr.

- 於嘉義國立華南高商辦理舊鞋救命募集活動
Held a collection event at Hua-Nan Commercial Vocational High School in ChiaYi City.

5月 | May.

- 與第一銀行合作夢想巴士物資贈送和貨櫃彩繪
Partnered with First Bank on the Dream Bus collection and container painting.
- 與國合會合作派遣沙蚤衛教專案志工前往肯亞
Collaborated with Taiwan ICDF to recruit long-term volunteers to Kenya.



7月 | Jul.

- 於高雄瑞祥高中辦理舊鞋救命募集活動
Held a collection event with Ruei Hsiang High School in Kaohsiung.

8月 | Aug.

- 創辦人楊右任與雷可樂前往加拿大響應多倫多募集活動
Founder Yu-Jen and Kara traveled to Canada to support the Toronto collection event.
- 與 High School Soap Lab 合辦回收油製皂環保講座
Co-hosted a recycled-oil soap workshop with High School Soap Lab.

9月 | Sep.

- 伯利恆倉庫搬遷新址：新北市林口區南勢四街48號
Relocated the Bethlehem Warehouse to No. 48, Nanshi 4th St., Linkou Dist., New Taipei City.



10月 | Oct.

- 與萬海航運簽訂第四期非洲偏鄉水井合作備忘錄
Signed MOU with Wan Hai Lines Ltd. for Living Water Project.
- 與台灣微軟合作 Microsoft Employee Giving 志工活動
Collaborated with Microsoft Taiwan on Employee Giving volunteer activities.

11月 | Nov.

- 於台中振宇五金企業總部辦理舊鞋救命募集活動
Held a collection event at the headquarters of Zhen Yu Hardware in Taichung.
- 伯利恆新倉落成感恩禮拜
Held a thanksgiving service for the new warehouse.
- 與全家便利商店合作舉辦企業志工日與新倉落成記者會，啟動全家「一塊」送愛到非洲零錢捐計畫
Hosted a FamilyMart corporate volunteer day and the warehouse-opening/coin-donation press conference.
- 與新竹康橋學校合作年度行動勸募專案
Partnered with Kang Chiao International School, Hsinchu Campus for a fundraising campaign.



12月 | Dec.

- 與卓越行道會合作，於新北、桃園辦理募集活動並送出一只彩繪貨櫃
Collaborated with Top Church to hold a collection event in New Taipei and Taoyuan City and shipped one container.
- 與萬海慈善合作，於新北市漁港發送愛心物資給外籍漁工
Distributed care packages to migrant fishermen in New Taipei City with Wan Hai Charity Foundation.
- 入選友達基金會圓夢計畫，於嘖嘖平台為非藏好公益商品進行募資
Selected for the Dream Program by AUO Foundation.



深耕。豐收

Our Impact

從 2015 到 2025

from 2015 to 2025



舊鞋救命計畫

Shoes for Life

援助國家

Project Locations

12 個

送出貨櫃

Shipping containers

196 支

物資援助受益人數

Beneficiaries of humanitarian aid

3,465,000 人

沙蚤醫療受益人數

Beneficiaries of jigger treatment

86,753 人

興學計畫

Vessel of Hope

貨櫃建築

Container buildings

118 座

磚塊教室

Brick buildings

73 間

營養午餐受益人數

Beneficiaries of school meals

1,138 人

活水計畫

Living Water

執行國家

Project Locations

5 個

供水設施

Water supply facilities

97 座

累積總出水量

Total clean water provided (m³)

371,115 立方公尺

得以享用乾淨水資源

Beneficiaries of clean water

225,376 個人

農耕放牧計畫

Green Life

農耕小組

Sustainable farming group

79 個

參與教學人數

Number of participants

1,296 人

享用有機蔬果

People benefiting from organic fruits and vegetables

6,018 個人

土壤綠化

Acres of restored land

80 英畝

Move 差會

Move Mission

累計差派宣教士

Cumulative Missionaries Sent

4 人

完成訓練及預備差派

Completed Training and Prepared for Sending

4 人

志工參與

Volunteers

國內志工 (參與募集、物資整理)

Domestic

39,322 人

國際志工

Overseas

650 人 (94 團)

新倉落成

New Warehouse Inauguration

在「舊鞋救命」的成長歷程中，位於中山路的伯利恆倉庫扮演了不可取代的角色。這裡曾是無數雙鞋物資的轉運起點，也見證了每一位志工在揮汗分選中傳遞出的愛心。然而，隨著社會參與熱度的提升，舊有的空間結構逐漸面臨瓶頸，飽和的倉儲與作業動線限制了我們服務的上限。為了不讓物理空間成為阻礙善意的門檻，我們在 2025 年正式啟動搬遷計畫。

這場關鍵的轉型，背後最重要的推手是陳永泰公益信託「傳善獎」的專案支持。誠摯感謝傳善獎對本會核心價值的信賴，這筆經費不僅協助我們完成硬體搬遷，更是對組織後勤韌性的一項策略性投資。透過這份資源，我們成功將原本受限的營運環境，升級為更具規模化潛力的新倉庫。

搬遷至林口新倉，是為了實現對志工夥伴與捐贈者的承諾。過去在舊倉，由於作業區域狹窄，我們經常必須限制每場次的志工名額，因而婉拒了許多溫暖的參與請求；如今，新倉的空間佈局讓物資周轉效率顯著提升，並能常態性地接待更多志工團體，讓社會大眾的參與不再受限於場地規模。



▲ 伯利恆倉庫地址：新北市林口區南勢四街 48 號

Throughout our journey, the Bethlehem Warehouse on Zhongshan Road played an irreplaceable role. As the starting point for countless donations, it witnessed the love shared by every volunteer during the sorting process. However, as social participation grew, the old layout had reached its limits. To prevent physical space from becoming a barrier to goodwill, we officially launched the relocation plan in 2025.

The "Spreading Good Award" was the key driver behind this transformation. Their support reflected a deep trust in our core values. This funding was a strategic investment in our logistics resilience, enabling us to upgrade from a restricted environment into a high-capacity hub with significantly greater potential and long-term impact.

The new warehouse fulfills our commitment to our supporters. While limited space previously restricted volunteer numbers, our new layout now enhances efficiency and accommodates more groups regularly. Participation is no longer bound by the size of the building, allowing us to transform global goodwill into tangible aid more effectively.



非藏好將一次性的援助變成可以累積技能、看見成長的長期合作。

由左至右，分別是肯亞當地的手作藝術家 Godfrey、藝品販售媽媽 Matilda、裁縫師 Brian。



以購買同行，讓援助走向永續

2025 年，「非藏好 Verygood - 舊鞋救命附屬公益商店」正式亮相，成為舊鞋救命援助行動向外延伸的重要實踐。我們相信，購買不只是交易，更是一種溫柔而具力量的參與；每一次選擇，都能讓改變在更長遠的關係中持續發生。

「非藏好 Verygood」意指「非洲私藏好物」。多年來，我們在非洲各地辨識並陪伴合適的培力對象，與當地居民、社群及合作夥伴共同發展具市場性的商品，透過穩定採購與工作平台，支持偏鄉居民逐步從受助者走向生產者。來自肯亞、烏干達、史瓦帝尼等地的手作商品，不只是日常用品，也承載著勞動的價值、生活的尊嚴與未來的盼望。

隨著新據點啟用、展示空間設立及官網購物車上線，非藏好讓善意跨越時間與距離，持續流動，也為援助走向永續開啟更多可能。

▼ 非藏好官網



Shop with Purpose. Create Sustainable Change.

In 2025, Verygood - Step30's affiliated social enterprise store officially launched as an important extension of Step30's aid work. We believe purchasing is more than a transaction; it is a gentle yet powerful way to participate. Every choice can help sustain change through long-term relationships.

The name Verygood conveys the idea of "carefully selected treasures from Africa." Over the years, we have walked alongside local makers across Africa, working with residents, communities, and partners to develop marketable products. Through stable purchasing and work opportunities, we support people in underserved rural areas as they move from being aid recipients to becoming producers.

Handmade goods from Kenya, Uganda, Eswatini, and beyond embody the value of labor, the dignity of life, and hope for the future. With our new site, display space, and online store, Verygood continues to open new possibilities for more sustainable aid.





攜手萬海航運，深耕永續價值

Wan Hai Lines x Step30 : Deepening Sustainable Value

自舊鞋救命成立以來，萬海航運始終與我們一路同行。雙方起初從愛心貨櫃合作出發，將貨櫃轉化為非洲偏鄉學子安心就學的學習空間；隨著我們深入偏鄉，看見當地長期面臨取水不易與水源污染的困境，萬海航運也持續擴大支持，成為推動改變的重要力量。

自 2021 年起，萬海航運更進一步支持活水計畫，將合作從物資運送延伸至社區基礎建設。截至目前，雙方已於肯亞、馬拉威、多哥、索馬利蘭、南蘇丹、馬達加斯加與辛巴威七國開鑿與修復 57 口水井。在合作過程中，萬海的夥伴不僅關注資源投入，更積極參與選址評估、社群參與機制及後續維運計畫的討論，展現對公益專業的重視，以及對健全援助機制的共同追求，確保每一項資源投入都能發揮長遠且真實的社會價值。

2025 年 9 月，萬海航運再次成為活水計畫的重要推動者，支持 21 口新的水資源設施建置，讓更多村落有機會改善取水條件，減輕婦女與孩童長途取水的負擔，也讓社區得以從基本生存走向更穩定的生活與發展。

誠摯感謝萬海航運長期以來的信賴與投入，陪伴我們一步步將援助從物資運送延伸到社區建設，讓每一份資源都成為支持偏鄉自立的重要力量。

Since the founding of Step30, Wan Hai Lines Ltd. has stood with us in bringing change to remote African communities. What began with transforming shipping containers into learning spaces has grown into deeper support for areas facing water scarcity and contaminated water sources.

Since 2021, Wan Hai Lines has supported the Living Water Project, helping extend aid from material transport to community infrastructure. Together, we have drilled and restored 57 water facilities across Kenya, Malawi, Togo, Somaliland, South Sudan, and Zimbabwe. Throughout the partnership, Wan Hai Lines has actively engaged in site selection, community participation, and long-term maintenance planning, reflecting a shared commitment to professional and sustainable aid that ensures lasting social impact.

In September 2025, Wan Hai Lines further supported the project by funding 21 new water facilities, helping more villages improve access to water and build a more stable future. We sincerely thank Wan Hai Lines for its long-standing trust and commitment.



全家「一塊」送愛到非洲

FamilyMart : One Coin of Love for Africa

2025 年，舊鞋救命與全家便利商店持續深化合作，透過「零錢捐」與「店到店物資募集」雙軌並行，將國際援助行動更有系統地串聯進全台便利商店通路，讓民眾的善意能更便利地參與，也大幅降低公益參與門檻。

透過全台門市的物流網絡與寄件機制，來自各地的鞋子與物資不再受限於地理距離，民眾只要走進巷口的全家，就能將整理好的愛心送往伯利恆倉庫。2025 年 11 月募集高峰期間，倉庫共處理超過 9 萬件物資，背後代表的是數萬個家庭的參與。這些包裹在經過拆箱、分類、配對與整備後，才能真正轉化為可運送、可使用的救援資源。全家便利商店的加入，不僅擴大了物資募集的觸及範圍，也在收件、物流與倉儲等各環節提供了重要支持，讓來自各地的善意得以更有系統地匯集與運用。

此外，全台門市同步推動的「零錢捐」合作，也為服務計畫提供更穩定的支持經費，專款用於支應跨國海運費，並投入沙蚤衛教與興學計畫，補足援助行動中關鍵的資金缺口。

誠摯感謝全家便利商店的信任與同行，讓更多民眾能透過日常中的小小行動，實際參與全球公益。

In 2025, Step30 and FamilyMart deepened their partnership through a coin donation campaign and store-to-warehouse collection, linking international aid with Taiwan's nationwide convenience store channels and making public participation more accessible.

Through FamilyMart's logistics and parcel delivery system, donated shoes and supplies from across Taiwan could be sent directly to the Bethlehem Warehouse. During the peak collection period in November 2025, the warehouse processed more than 90,000 donated items from tens of thousands of households. After unpacking, sorting, pairing, and preparation, these donations were transformed into usable relief resources. FamilyMart's support expanded the reach of shoe collection and strengthened key processes in receiving, logistics, and warehousing.

The coin donation campaign also provided stable funding for shipping, jigger prevention, and school development projects. We sincerely thank FamilyMart for its trust and partnership, which has enabled more people to take part in global charity through small, everyday actions.





舊鞋救命計畫

Shoes for Life

技術賦權，打破貧窮惡性循環

Skill Empowerment, Ending Generational Poverty

在東非赤貧地區，貧窮的表徵往往始於雙腳。

無鞋可穿的赤腳行走是生存日常，這讓居民直接暴露在沙蚤寄生的威脅下。沙蚤侵入皮膚吸食人血，導致足部潰爛甚至面臨死亡風險；而在文化認同的偏差下，這類病徵常被誤解為「神靈的詛咒」，使患者在肉體痛苦之外，更面臨被社群孤立的社會困境。

我們透過提供鞋子建立第一道物理防護，並結合醫療照護與衛教推廣，更在 2025 年跟 High School Soap Lab 合作，由台灣學生親手製作天然肥皂，隨沙蚤醫療包送到非洲孩子手中。

然而我們發現，當孩子回到家中，脫下鞋子踩在與室外無異的泥土地面時，雙腳便再次落入沙蚤循環感染的溫床，為了將短期救助轉化為長期的社區影響力，我們推動「地板培力計畫」。培訓當地青年組成地板團隊，利用成本僅需水泥三分之一的「自然工法」改良住屋環境。在改善衛生環境的同時，也創造了實質的就業機會，讓當地青年能憑藉專業技術改善家鄉，親手為社區建立起穩固的長期根基。

In rural East Africa, poverty begins at the feet. Walking barefoot exposes residents to jigger infestations—parasites that cause severe infection and even fatalities. Beyond physical pain, cultural misconceptions often label these symptoms as "divine curses," leading to social stigmatization and isolation.

We provide footwear as a primary defense, integrated with medical care and education. In 2025, we partnered with High School Soap Lab, where students produced natural soap for our medical kits, bridging global compassion with local hygiene.

However, re-infection persists when children return to homes with mud floors. To create systemic impact, we launched the Nyumba Nzuri Project. We train local youth in cost-effective, earth-based construction—costing only one-third of cement—to improve domestic hygiene. This initiative sanitizes living environments while creating sustainable jobs, empowering youth to build a resilient foundation for their own communities.

物資募集 | Humanitarian aid

滿載台灣愛心的物資貨櫃

Containers filled with supplies shipped to Africa

9 個

居住於非洲偏鄉受益者 (約)

Beneficiaries of humanitarian aid

135,000 人

沙蚤治療 | Jiggers Treatment

進入偏鄉地區

Locations reached

109 個

接受完整沙蚤治療

(包含衛教及藥品，並給予一雙鞋，保護雙腳不再受沙蚤的侵擾)

Beneficiaries of jigger treatment (this includes education, medicine, and a pair of shoes to protect their feet from being infected by jiggers.)

150 場

Treatment Sessions

16,716 人

Beneficiaries



地板計畫 | Nyumba Nzuri

(Flooring Project)

進入偏鄉地區

Locations reached

9 個

受益家庭

Number of households

42 戶

青年施工團隊

Youth Construction Team

4 人





興學計畫

Vessel of Hope

穩定供需，驅動教育成效
Stabilizing Resources, Empowering Educational Outcomes

在東非偏鄉，教育資源的匱乏體現於倒塌的泥牆或棚架，環境不穩常使學習被迫中斷，甚至導致孩童輟學。興學計畫的核心在於改建貨櫃教室與構築磚造校舍，提供穩固的學習空間，並同步整合衛教與木工、裁縫等技職培訓。以 Pkopoch 村莊的學校為例，學生人數從不到百人成長至接近 700 人的規模，硬體設施的完善提供了更多受教機會，讓孩童在安全的場域中裝備生存技能，建立翻轉貧窮的基礎。

當學生人數翻倍成長，校園的營運效能成為延續教育的關鍵。推行營養午餐時，我們觀察到傳統石架爐灶極高的能源耗損，進而導入高效能火箭爐灶改良環境。數據顯示，火箭爐灶僅需傳統設備七分之一的柴火量，即可維持同等的運作需求。能源效率的顯著提升，大幅緩解了燃料供應對校園營運的壓力。

空間擴建、穩定的能源供給與營養支持系統的銜接，直接反映在學生的表現上。Pkopoch 學校的平均成績現已晉升至該縣第三名，教育成效在健全的校園支持下得以具體落實。

In rural East Africa, crumbling mud walls and makeshift shelters often lead to student drop-outs. To stabilize learning, our Education Project replaces these with brick classrooms while integrating vocational training in carpentry and tailoring. At Pkopoch School, enrollment surged from under 100 to nearly 700. This enhanced infrastructure provides a secure environment for children to acquire life skills and break the cycle of poverty.

As enrollment grew, operational efficiency became vital for continuity. During our nutrition programs, we replaced wasteful traditional stoves with high-efficiency rocket stoves. These require only one-seventh the firewood of previous methods, significantly reducing the school's fuel burden and ensuring the sustainability of daily campus operations.

The integration of infrastructure, energy, and nutrition is directly reflected in academic success. Pkopoch School now ranks third in the county, demonstrating how a comprehensive support system translates into tangible educational achievement.

貨櫃建築 | Container buildings

學校教室
Classrooms

4 間

技職訓練
Vocational Training Facilities

3 間

醫療 & 其他
Medical / Other Facility

1 間

營養午餐計畫 | School Nutrition Program

計畫執行學校
Participating Schools

2 間 (Cherubai, Sikulu)

火箭爐灶安裝學校
Schools with Rocket Stove Installations

3 所 (Highway, Sekonion, Pkopoch)

受益人數
Beneficiaries

1,138 人





活水計畫

Living Water

從水開始，開啟自立的起點

Starting with Water, Building a Future of Self-Sufficiency



在非洲赤貧地區，缺乏淨水不只是健康問題，更是生存威脅。居民常需長途跋涉尋找水源，過程中面臨野獸與治安的威脅，且最終取得的往往是人畜共用、充滿病菌的污水。取水重擔多落在孩童身上，導致許多孩子為了分擔家務而被迫失學，而長期飲用污水則引發嚴重的腹瀉與疾病，甚至威脅生命。

活水計畫透過專業團隊進行水文調查，依據地質條件引入水泵、人工汲水壩等供水設施，並協助當地成立「水井委員會」進行自主管理與募集維運基金，確保水源供應的長期穩定。

乾淨水源的引入能大幅降低因水媒病菌導致的患病率，使公共衛生環境獲得實質改善。原本耗費在取水上的勞動力與時間被釋放後，成年人得以專注於生計的生產性勞動，孩童也因此獲得重返校園的權利。隨著水資源管理趨於成熟，周邊農業與牧業的生態發展也隨之提升，引導村落從單純的生存需求轉向具備生產力的發展模式。這種由管理帶動的資源循環，讓社區在健全的運作機制下，建立起不依賴外援的永續生活空間。

In Africa's most impoverished regions, the lack of clean water is a direct threat to survival. Residents must trek vast distances across dangerous terrain, only to collect contaminated water shared with livestock. This heavy burden frequently forces children out of school to assist their families, while chronic consumption of unsafe water leads to life-threatening diseases.

Our Living Water Project conducts professional hydrological surveys to install infrastructure tailored to local geology, such as boreholes and manual dams. We facilitate the establishment of local "Water Committees" to manage maintenance funds, ensuring the long-term stability and autonomy of the community's water supply.

Clean water drastically improves public health and restores time previously lost to trekking. Adults can now focus on productive livelihoods while children return to school. As water management matures, local agriculture flourishes, transitioning the village from mere survival toward a self-sustaining development model independent of external aid.

水井建設 | Water wells

📍 肯亞
Kenya

太陽能水井
Solar-Powered Wells

10 座

雨水收集系統
Rainwater Harvesting Systems

1 間

📍 馬拉威
Malawi

太陽能水井
Solar-Powered Wells

2 座

手動水井
Manual water wells

7 座

📍 多哥
Togo

太陽能水井
Solar-Powered Wells

3 座



▶ 得以享受乾淨水資源
Beneficiaries of clean water

79,511 人

▶ 總水量年度出水量
Annual water output (m³)

119,117 立方公尺

約等於 2 億瓶 600ml 瓶裝水
Equivalent to approximately 200 million 600ml water bottles.

註：年度出水量計算方式

電動 / 太陽能水井：按水表實際數字，由團隊定期追蹤。

手動水井：按當地居民戶數，估算該地區每日用水量作為水井出水量參考。

Note: Annual Water Output Calculation Methodology

Solar-powered and motorized wells:

Based on actual water meter readings, regularly tracked and verified by the team.

Hand-pump wells:

Estimated according to the number of households in the community, using average daily water consumption as a proxy for water output.





農耕放牧計畫

Green Life

土地重生，落實農牧自主發展
Reviving the Soil for Sustainable Growth

解決飢餓的核心在於土地生機的恢復與糧食自主。東非偏鄉長期受困於單一玉米種植模式，導致地力耗損嚴重，且每年僅三個月的收成期讓家計極度脆弱，當地的孩童也面臨長年的營養不足問題。計畫最核心的挑戰在於如何翻轉當地深植多年的傳統農牧習慣。

由於傳統做法已在村民心中深耕多年，難以在短期內接受全新的農耕思維。為此，我們在當地成立農耕中心並開設教學課程，透過實地示範有機種植、作物輪耕與有機肥管理，讓村民親眼見證地力的改善，並引導牧民轉向分區輪牧與現代化畜牧管理。

2025年，Sekonion村成為驗證這套轉型邏輯的關鍵實踐場。透過系統化放牧管理，牧民手中的牛隻從生計資源，轉型為能穩健增值的「行動銀行」，市值提升 66%，並透過資金回流，落實經費由社區自主支配的營運模式。目前該區輪牧已覆蓋 19.51 公頃，確保地力在復甦中持續維持產能，將荒土轉化為具備效益的土地，為社區建立起不需要依賴外援的生存保障。

Restoring land vitality is essential to overcoming hunger in East Africa. Long-term maize monoculture has depleted soil nutrients, leaving households vulnerable with only a short three-month harvest. Our primary challenge lies in shifting these deeply ingrained agro-pastoral traditions toward a more resilient, sustainable future.

To bridge the gap between tradition and modern farming, our regional agricultural center provides hands-on training in organic practices and crop rotation. By witnessing soil recovery first-hand, villagers are empowered to transition from conventional methods to modern livestock management and systematic rotational grazing.

In 2025, Sekonion village became the successful proof-of-concept for this model. Cattle evolved from survival assets into "mobile banks" with a 66% market value increase, enabling a self-sustaining, community-managed investment system. Currently, 19.51 hectares are under rotational grazing, transforming barren land into a secure foundation for independent survival.

有機種植 | Organic Farming

農耕學習小組
Sustainable farming group established

15 個

協助創建有機苗床
Number of organic garden beds

276 座

參與訓練學員
Number of farming trainees

219 人

得以享用有機蔬果
People benefiting from organic fruits and vegetables

1,177 人

土地綠化 | Holistic Management

執行計畫村莊
Number of participating villages

3 處

管理牛隻
Number of cattle managed

73 頭

恢復沙漠化土地
Desertified land restored (acres)

80 英畝





國內志工 Local Volunteers

關鍵齒輪，轉動國際救援鏈結
The Vital Gear: Powering the Global Aid Chain

作為舊鞋救命在國際援助體系中的起點，伯利恆倉庫承載著來自台灣各地的愛心物資，是連結台灣與非洲需求的重要紐帶。這裡負責確保每一雙舊鞋與物資在運往遠方前，皆經過精確的分類與品質篩選，以符合當地的實際需求。營運的核心目標在於優化物資整理流程，將龐大且多樣化的捐贈資源轉化為具備實質救援價值的物資，確保跨境物流能發揮最大效益，為國際援助計畫提供穩定的物資支撐。

志工的參與讓倉儲運作轉化為深刻的生命教育場域。參與者透過整理物資的過程，能直觀地理解資源循環的價值，並從中建立對全球貧窮與永續議題的思考。這種實踐提升了物資處理的效率，並在國內推動了公益服務的普及與議題意識的扎根，讓國際人道救援與在地社群產生緊密連結。透過全台募集點與倉庫的協作，志工的行動確保了物資能精準對接前線需求，見證了台灣社群如何透過具體服務，在國際援助鏈結中扮演不可或缺的角色。

The Bethlehem Warehouse serves as a strategic bridge connecting Taiwan's generosity with African needs. As the origin of our international aid system, it ensures every donation undergoes rigorous sorting and quality screening to meet local demands. By optimizing processing flows, we transform diverse items into high-value relief resources, maximizing logistical impact and providing stable material support for our global initiatives.

Volunteer engagement elevates warehouse operations into a profound platform for life education. Participants gain direct insights into sustainability and global poverty through the meticulous handling of resources. This involvement enhances operational efficiency while fostering social responsibility within the local community. Ultimately, volunteers ensure materials precisely meet frontline demands, showcasing the indispensable role of Taiwanese society in the global aid chain.

物資整理志工 | Sorting volunteers

倉庫物資整理夥伴
Warehouse Sorting Volunteers

4,472 位

外部募集夥伴
External Collection Volunteers

2,334 位

小型募集點 | Collection Station

參與小型募集點單位
Participating Collection Points

143 個





國際志工 International Volunteers

看見需要，也看見自己
See the Need, Find Your Calling

2025 年，我們與 38 位來自不同背景的夥伴一起踏上肯亞。這場旅程的核心除了物資交付，重點在於跨越國界學習看見並真實回應他人的需要。志工走進社區與家庭，在與當地居民建立連結的過程中，體驗生命相互影響的深層轉化，讓服務成為一場雙向的學習。

清除沙蚤是行程中最具挑戰的環節。從衛教宣導到實際低頭為孩子洗腳、移除沙蚤並穿上新鞋，每一環節都需要志工的耐心與心理準備。面對孩子因疼痛的哭泣，志工在內心掙扎中學習調整步伐，以尊重與溫柔回應需求。此外，志工也深入在地機構陪伴特殊兒童，這些日常互動為孩子帶來歡笑，也為其家庭爭取了珍貴的喘息時間。

旅程後的分享與反思，引導志工重新校準人生方向。志工與我們分享旅途中最有感觸的一句話：「我不害怕失敗，我怕的是在無關緊要的事上成功。」這場經歷促使志工反思自身價值，將熱情延伸至日常生活。返台後，許多人轉向募集或來倉庫服務，將感動化為持續動能。未來我們將深化計畫，邀請更多人跨越邊界，讓關懷持續在世界發生。

In 2025, we journeyed to Kenya with 38 international volunteers from diverse backgrounds. Beyond resource delivery, the mission focused on cross-border empathy and responding to genuine needs. By entering local homes and communities, volunteers built deep connections, experiencing a transformation where service became a mutual journey of learning and growth.

The jigger removal campaign was the most challenging phase, requiring immense patience through health education, washing feet, and providing shoes. Witnessing children's pain, volunteers learned to lead with respect and tenderness. Additionally, time spent with special needs children brought joy to the youth and provided precious respite for their families.

Post-trip reflections inspired volunteers to recalibrate their priorities. As one participant noted: "I am not afraid of failure; I am afraid of succeeding at things that don't matter." This shift in values extended their passion into daily life, with many continuing to serve through fundraising or logistics. Moving forward, we will deepen this project and expand our global impact.

國際志工 | International Volunteers

國際志工團
Volunteers group established

5 團

國際志工參與人數
Participants

38 人





偏鄉翻轉

Village Transformation

深化韌性，開創永續轉型路徑

Deepening Resilience, Pioneering Sustainable Transformation

偏鄉翻轉的核心在於打破貧窮與疾病的惡性循環。東非偏鄉的困境往往是複合式的，從足部寄生蟲、缺乏淨水、教育資源匱乏到單一農作造成的地力耗損，多重因素相互交織，形成難以跨越的貧窮陷阱。翻轉策略透過計畫間的緊密連結形成轉型藍圖，將救助物資轉化為長期發展的基礎。從提供第一雙鞋建立防疫防線，到開鑿水井與建置校舍，我們致力於在脆弱的土地上建立永續系統，使村落具備應對環境變遷與經濟衝擊的韌性。

Sekonion 村莊過去面臨地理隔絕的挑戰，孩童需步行 7 公里才能抵達最近的學校，長途跋涉常使孩子被迫留在家中協助畜牧。Prinda 小學的建立改變了當地的受教環境，從 2014 年在大樹下的 25 名學生起步，目前已成長至超過 200 人的規模。為解決因校舍嚴重不足導致部分學生必須回到樹下上課的瓶頸，我們協助興建 6 間小學教室、3 間中學教室及供餐空間，並同步開鑿水井，解決人畜共用水源導致的健康風險。當基礎設施與管理訓練銜接，居民能從被動受領者轉向主動的社群管理，在穩固的系統之上開創脫離貧窮的路徑。

Village transformation requires breaking the vicious cycle of poverty and disease. In remote East Africa, multifaceted challenges—parasites, water scarcity, and soil depletion—interlock to form a complex poverty trap. Our strategy creates a developmental blueprint by linking diverse projects, converting immediate relief into a foundation for long-term growth. From footwear to wells and schools, we establish sustainable systems that empower fragile communities to withstand environmental and economic shocks.

Sekonion village previously suffered from severe isolation, where 7-kilometer treks to school forced many children to remain home. Prinda Primary School has revolutionized this environment, growing from 25 students under a tree in 2014 to over 200 today. We resolved infrastructure bottlenecks by constructing nine classrooms, a dining hall, and a clean water well. By integrating hardware with management training, we empower residents to transition from passive recipients to active leaders, establishing a self-managed path toward lasting prosperity.





MOVE 差會

MOVE Mission

深耕使命，與教會並肩同行

Rooting Faith, Walking Together with the Church

2025 年，MOVE 差會致力將宣教熱情轉化為扎根的生命力。目前我們有四位宣教士在肯亞深耕，兩位夥伴進入預備差派階段。我們以系統化陪伴確保差派品質，目前已有兩位夥伴通過史瓦希里語中高級檢定，這代表宣教士能以自信且流暢的語感與當地人建立連結，讓福音對話貼近生命現場。

這份對「理解」的追求具體落實在田野調查與兒童營中。今年完成三處田調，持續建立社區信仰輪廓並尋找事工切入點；每週六的兒童營會則讓孩子在安全氛圍中建立品格。看見孩子主動背經、為家人禱告甚至真誠悔改，這些微小回應正是宣教士透過語言與文化理解，深耕當地結出的果子。

宣教的行動同步在台灣開展。十一月藉搬遷新倉契機，邀請眾教會連結守望，願差派成為整體教會的回應。未來我們將持續透過宣教獎學金招募夥伴，期待與台灣教會並肩同行。誠摯邀請您透過代禱、奉獻或安排分享，成為差派路上的同行者，讓更多人穩健走進禾場，忠心傳揚基督福音關懷世界困苦。

In 2025, MOVE Mission transformed missionary zeal into rooted impact. Currently, four missionaries serve in Kenya with two more in preparation. Our systematic mentorship ensures high standards; notably, two partners achieved advanced Swahili proficiency, enabling the fluent, confident dialogue necessary to make the Gospel truly relevant to local daily life.

This pursuit of "deep understanding" is realized through field surveys and children's camps. Having completed three community faith profiles, we identified precise ministry entry points. Our Saturday camps foster character building, where children's active engagement—reciting scripture and praying for families—reflects the profound fruits of our cultural integration.

At the same time, ministry efforts also began in Taiwan. With the opening of the new warehouse, we held a thanksgiving service to connect with churches.

We will continue recruiting through scholarships and walking alongside local partners. Join us as a fellow traveler on this path through prayer, support, or sharing, bringing hope to a world in need.

差會核心理念 | Core vision

連結教會宣教、進入未得之民、建立當地教會。

Connecting Churches to Missions, Reaching the Unreached, Establishing Local Churches.

推廣訓練 | Training and events

累積差派宣教士

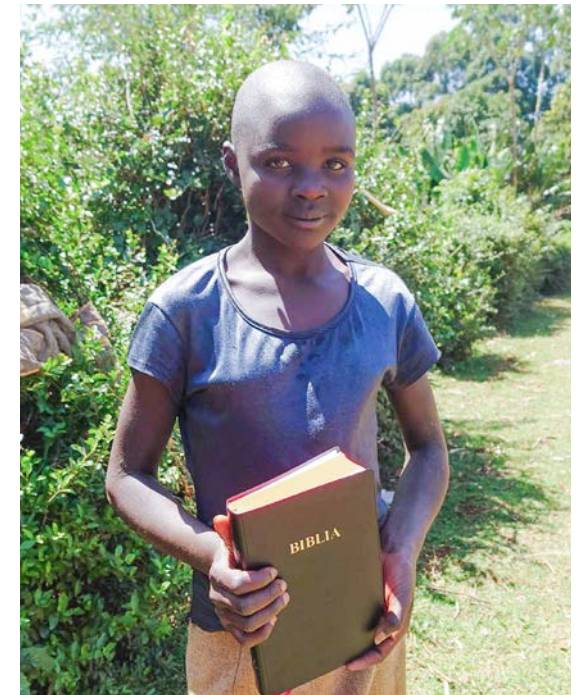
Cumulative Missionaries Sent

4人

完成訓練及預備差派

Completed Training and Prepared for Sending

4人

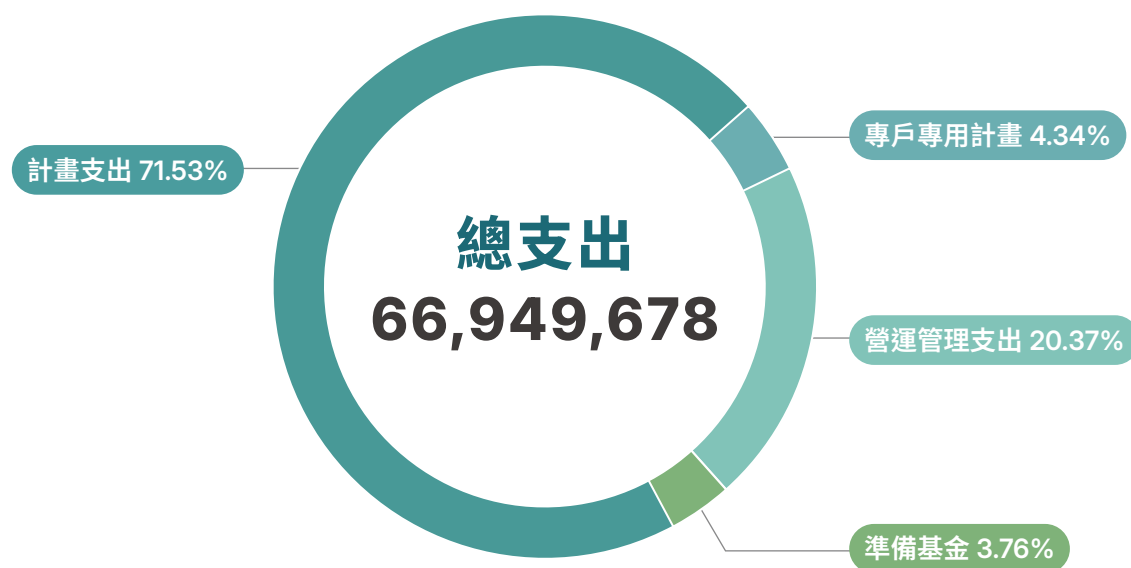
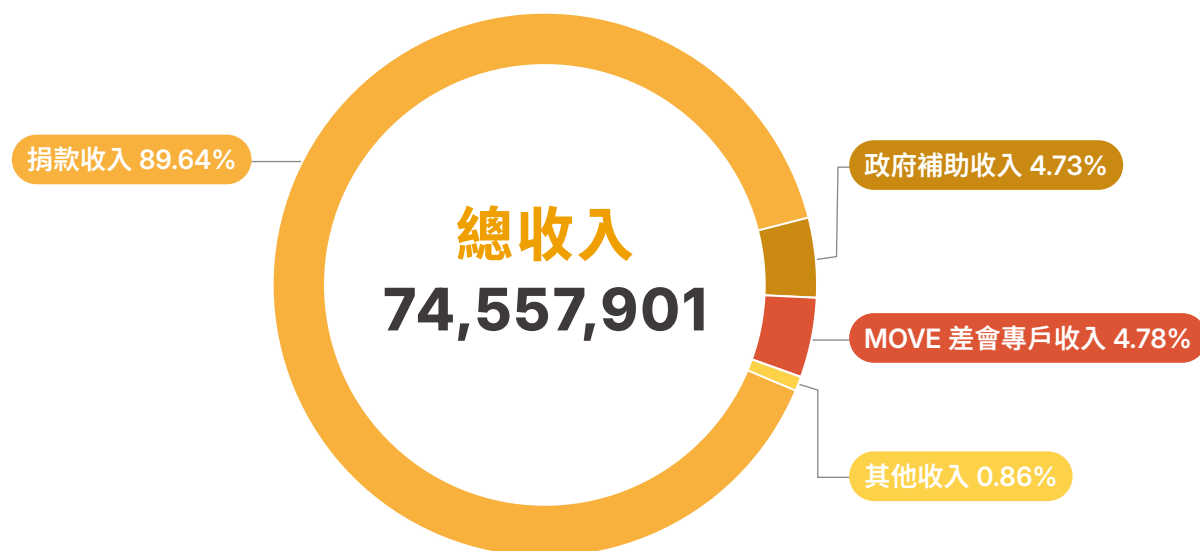


2025 財務

2025 Financial Report

單位：新台幣 / 元

報表統計期間：2025/01/01 至 2025/12/31



收入合計 74,557,901 100.00%

捐款收入	66,832,743	89.64%	民眾、企業組織捐款
政府補助收入	3,524,077	4.73%	新北金志工中心、外交部補助
Move 差會專戶收入	3,562,332	4.78%	宣教專戶募款 (專款專用)
其他收入	638,749	0.86%	兌換盈益、統一發票、利息

支出合計 66,949,678 100.00%

計畫支出 47,889,850 71.53%

舊鞋救命	22,762,801	34.00%	募集二手物資相關費用, 含海運費、倉儲租金、大型募集、募集使用袋、垃圾處理費等相關支出
沙蚤醫療	4,025,995	6.01%	非洲沙蚤衛教、地板計畫執行支出與其他相關支出
活水事工	15,410,763	23.02%	非洲水井、人工湖、太陽能水井與其他相關支出
興學計畫	3,809,535	5.69%	非洲貨櫃改建、磚塊教室與其他相關支出
農耕放牧	810,741	1.21%	非洲農耕訓練中心、有機苗床與其他相關支出
政府補助	1,070,015	1.60%	新北金志工中心專案、外交部相關支出

專戶專用計畫 2,904,347 4.34%

Move 差會	2,904,347	4.34%	宣道、宣教士相關、執行人事費與其他相關支出
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營運管理支出 13,639,429 20.37%

人事支出	8,363,933	12.49%	所有營運相關人事、保險、福利與訓練等支出
辦公行政費	5,275,496	7.88%	組織營運管理所需之費用, 含新倉搬遷與建置費用、租金、捐款金流匯費與手續費、系統軟體維護費、簽證公費、郵電費、影印費、文具用品等支出

準備基金 2,516,052 3.76% 請參照下面註解

註解：1.「準備基金」依社會團體財務處理辦法第 15 條，社會團體應逐年提列準備基金，每年提列數額為收入總額百分之二十以下。

其目的為健全社會團體財務發展所設立之特定用途基金，在不影響正常業務推展之原則下依規定比例額數提列。

2. 2025 年度部分盈餘係屬捐贈人指定專案用途之受限制資金，基於專款專用原則，受限制資金將於 2026 年度依計畫執行進度轉認為支出。

會計師查核：本協會之年度會計帳務審計委任 得魚會計師事務所 陳稻松會計師查核，並定期公告於自律聯盟平台。

支持者

Contributors

從舊鞋救命關懷協會成立至今，一路上接受許多幫助，感謝以下支持者超過百萬元贊助。

Since the establishment of Step30, we have received support from many. A special thanks to all these organizations which have helped us raise funds.

♥ 2025

- 中華卓越領袖全人發展協會
Excellence Leader Development Association
- 全家便利商店
Taiwan FamilyMart Co., Ltd.
- 卓越北大行道會
Top Church
- 城北華人基督教會
Richmond Hill Christian Community Church
- 財團法人新北市私立希望基金會
New Hope Foundation
- 陳永泰公益信託
Chen, Yong-Tai Charitable Trust
- 僑力化工股份有限公司
Sunlit Chemical Co., Ltd.
- 新店行道會
Hsin Tien Covenant Church
- 萬海航運股份有限公司 / 萬海航運慈善基金會
Wan Hai Lines Ltd. / WanHai Charity Foundation

歷年支持者 | Previous Supporters

- Jislight Holding Co., Ltd
- SF Bay Area
- 上海浦東華商 (興盛 + 恩典) / 蕭憲聰 + 周巧玲 + 蕭雋滙
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Taipei Revival Church
- 台灣威富品牌有限公司
Timberland Timberland, VF Brands Taiwan Limited

- 光寶科技股份有限公司
LITE-ON Technology
- 胡株華 女士
Ms. Hu, Zhu-Hua
- 阿瘦實業股份有限公司 A.S.O
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- 明門實業股份有限公司
Wonderland Nurserygoods Co., Ltd.
- 采盟股份有限公司
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Doll SPA
- 張恩傑 先生
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New World English
- 新埔寶石慈玄慈惠堂
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Taipei Dihua A Fu Go Cultural Educational Organization
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Fu Hsun Fiber Industries Co., Ltd.
- 劉曜璋青年國際志工基金會
International L.Y.W. Youth Foundation)
- 默克家族基金會
Merck Family Foundation
- 環球化妝品廠股份有限公司
Universal Cosmetic Co., Ltd
- 寶成國際集團
Pou Chen Group

推動者

Promoters

我們各項計畫的推動，皆受到許多來自不同領域人士的協助。

The growth of our programs is nurtured by the heartfelt support of partners from all professional fields and walks of life.

教會 | Churches

- iM行動教會 松慕強牧師 陳培倫牧師
- 大直長老教會 姚復鈞牧師
- 中壢校區基督教會 高天圓牧師
- 台北復興堂 柳子駿牧師
- 台北樣教會 吳必然牧師
- 生命泉靈糧教會 邱閔鋒弟兄
- 矽谷生命河靈糧堂 王亞辰牧師
- 卓越行道會 林慶忠牧師 林淑華師母
- 高雄浸宣武昌教會 郭俊豪牧師 周子甯牧師
- 高雄城市新頌聖教會 陳調端牧師
- 桃園旌旗教會 林柏宇區牧
- 梧棲敬拜教會 李健寶牧師
- 新店行道會 張光偉牧師
- 新竹靈糧堂 苗其傑牧師
- 雙和基督之家 沈大為牧師 杜莉莉牧師 吳岳傳道
- 藝之星教會 宋達民牧師 洪百榕牧師

學術界 | Academia

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- 台中市明道中學 文義豪主任
- 台灣大學公共衛生學院 蔡坤憲教授
- 台灣大學電機工程學系 李建模教授
- 屏東縣南榮國中 丘麗英老師
- 華南高商 王世如校長 王憶萍主任
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- 高雄市瑞祥高中 馬向忠秘書 謝日榮主任
- 康橋國際學校 新竹校區
- 輔仁大學社會科學院

機構與企業 | Institution & Enterprises

- 5% Design Action 社會設計平台
- Radius Asia 宣教訓練中心
- 台灣微軟公司 (Microsoft Taiwan)
- 友達永續基金會
- 更新實業股份有限公司
- 財團法人國際合作發展基金會
- 第一銀行
- 櫛櫛室內設計
- 新漾基金會
- 聯合差傳事工促進會
- 振宇五金股份有限公司
- 遠雄人壽岷高營業處
- 遠雄人壽岷港營業處
- 臺灣華歌爾股份有限公司

政府機關 | Government agencies

- 臺南市政府環境保護局
- 外交部亞非司
- 外交部非政府組織 (NGO) 國際事務會
- 教育部青年發展署
- 新北市政府新聞局、環保局

社會團體 | Social groups

- SFBayArea
- wowAfrica阿非卡 盧韋辰 何佩佳 共同創辦人
- 台灣百合志工團 柳勝國團長
- 台灣海外援助發展聯盟
- 台灣公益團體自律聯盟
- 新北市觀照園無家者中途之家
- 高雄市社區關懷協會 孫碩鴻總幹事

感謝

Thank you

改變，不是一個人的夢想，而是一群人的「打群架」

Change is Not One Person's Dream, But a "Collective Fight"



2025年9月，伯利恆倉庫迎來了第三次搬遷。

這場搬遷，對「舊鞋救命」來說不只是倉庫地址的更換，更像是一段集結眾人之力、重新整隊前行的里程碑。完成搬遷後，我們在新倉庫舉辦了一系列的感恩禮拜與茶會，這不單是為了慶祝一個空間的落成，更是為了紀念這一段從無到有、恩典滿溢的路程。

一塊做公益 救命到教育

在活動舞台上看著台下坐滿了政府單位、企業夥伴、牧者、老師與 NPO 的老戰友，各來自不同的領域，卻為了同一個目標聚在這裡：要在非洲最偏遠、最被遺忘的角落，帶來一點改變。這世界的需要真的太大了，大到任何一個偉大領袖、任何一個組織，都無法憑一己之力翻轉貧窮。正如陳永泰公益信託「傳善獎」王景賢總幹事常形容的，我們必須帶著各自的專

業、資源與角色，跨領域站在一起「打群架」。當我們不再單打獨鬥，改變才有可能真正發生。

那些在鎂光燈之外的身影

然而最讓我們動容的，往往不是熱鬧的剪綵或掌聲。而是活動結束、賓客離場後，那些留下來默默收拾設備、討論下一步行動的夥伴身影；是那些不在視線中，卻在悶熱倉庫裡頂著粉塵分類物資的團隊；是每日在顛簸紅土路上奔波的非洲團隊；更是那些在異鄉刻苦學習語言、深耕社區調查的宣教士。

這是一群看清了現實的挑戰，卻依然選擇承擔、選擇同行的人，用無數個平凡的日常，堆疊出的神蹟。謝謝每一位在生命中做出改變的你，因為有你，這條路才不孤單。

In September 2025, the Bethlehem Warehouse underwent its third relocation.

For Step30, this move was more than just a change of address; it was a milestone of gathering collective strength and regrouping for the journey ahead. Following the move, we held a series of thanksgiving services and gatherings. These were not merely to celebrate a new physical space, but to commemorate a journey that started from nothing—a path overflowing with grace.

From Charity to Education : One Step at a Time

Standing on the stage and looking out at the audience, I was deeply moved to see the room filled with government officials, corporate partners, pastors, teachers, and long-time comrades from various NPOs. Though we come from different fields, we are gathered here for a single purpose : **to bring change to the most remote and forgotten corners of Africa.**

The needs of this world are staggering—so vast that no single leader or organization can overturn poverty alone. As Mr. Wang Jing-Xian, CEO of the Y.T. CHEN CHARITABLE TRUST, often aptly describes: we must

bring our respective expertise, resources, and roles to stand together across sectors in a "collective fight." When we stop trying to go it alone, true change finally becomes possible.

The Figures Beyond the Limelight

Yet, what moves us most is often not the grand ribbon-cutting or the applause.

It is the sight of partners staying behind after the guests have left, quietly packing up equipment and discussing the next steps. It is the teams out of sight, braving the dust in sweltering warehouses to sort through donations; the African teams traversing bumpy red-dirt roads every day; and the missionaries tirelessly learning local languages and conducting community surveys in foreign lands.

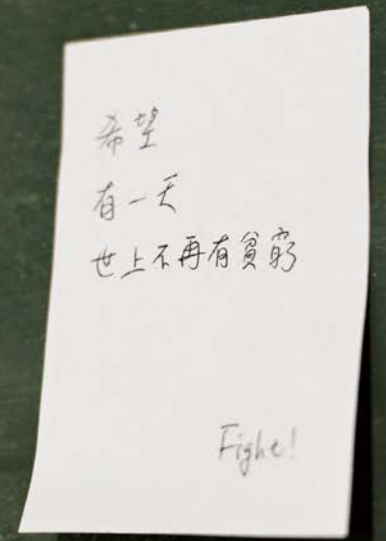
These are the miracles built upon countless ordinary days by people who, despite seeing the harshness of reality, still choose to carry the burden and walk together. Thank you to every one of you who has chosen to make a difference. Because of you, this journey is never a lonely one.



不只是 舊鞋 救命

誠摯邀請您與我們同行，無論是透過社群傳遞這份使命，或以其他形式挹注改變的力量，您所傾注的每一分資源，都將跨越國界，轉化為赤貧地區人民生命中實質且深遠的守護。

Join us in our mission to create lasting impact. Through social advocacy or diverse support, the resources you infuse into our programs travel across the globe, translating into vital and enduring guardianship for communities in need.



國際夥伴

International partners

肯亞 | Kenya

- Joyful Women/ Mama doing good
- Kenya Red Cross

英國 | UK

- Mercy Rescue Trust

美國 | U.S.A.

- Earth Enable
- Pokot Now
- Precious Kids Center
- Purposefully Made Ministries

瑞士 | Switzerland

- Covenant Ministries

加拿大 | Canada

- Forgotten People Connection
- Richmond Hill Christian Community Church

烏干達 | Uganda

- Aitenga Women Empowerment Organisation

烏克蘭 | Ukraine

- Hope of the Desert
- Full of Love
- Our Kids in Africa

馬拉威 | Malawi

- Christ Mandate For Missions Church
- Youth With A Mission, Blantyre

史瓦帝尼 | Eswatini

- New Hope Centre
- Restoration Prayer Ministries

奈及利亞 | Nigeria

- One Skill Charity Foundation

多哥 | Togolese

- River of Life Christian Church

索馬利蘭 | Somaliland

- Taiwan Representative Office in the Republic of Somaliland
- Hargeisa Water Agency
- Warsan Relief & Development Organization

塞內加爾 | Senegal

- River of Life Christian Church

捐款資訊

匯款帳號

銀行 | 玉山銀行 (808) 新板特區分行
戶名 | 社團法人舊鞋救命國際基督關懷協會
帳號 | 0587-940-010786

郵政劃撥

戶名 | 社團法人舊鞋救命國際基督關懷協會
劃撥帳號 | 50344838

愛心發票捐贈

捐贈碼 | 3030

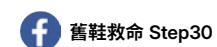
志工招募

倉庫志工

協助內容 | 整理物資、接待捐物民眾、指引和解惑
服務時間 | 週一至週六 10:00-17:30

線上志工

協助內容 | 於社群平台回覆留言、提供相關資訊
志工報名專線 | 03-426-1783



Line 官方帳號



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